

A close-up, profile view of a soldier wearing a camouflage helmet and uniform, aiming a rifle. The soldier's face is partially visible through the helmet's visor. The background is a blurred green field.

# INSCOM **Journal**

Almanac 2006

## **Looking downrange**

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*illustration by Spc. James Felkins*

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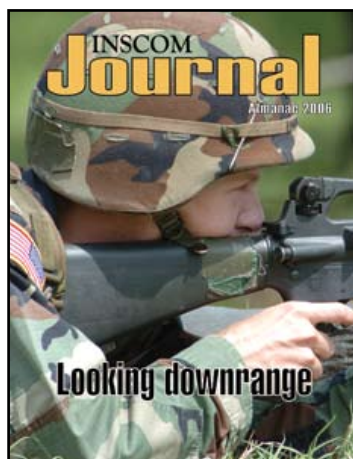
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*file photo*

## On the cover

Actionable intelligence is one of Army Chief of Staff Gen. Peter Schoomaker's focus areas to channel Army efforts to win the global war on terrorism and increase the Army's relevance and readiness. Accomplishing this means providing situational understanding to commanders and Soldiers with the speed, accuracy and confidence to impact current and future operations. This issue focuses on how INSCOM accomplishes that mission and how the command is preparing for future challenges.



**1st Place, Magazine Category**  
Keith L. Ware Journalism Competition  
**2005**





# INSCOM

One team.  
One goal.

Summer 2006

INSCOM JOURNAL

*photo illustration by Brian Murphy*

# From the commander's desk

**By Maj. Gen. John DeFreitas, III**  
Commander, INSCOM

In his June 2005 message to you, Lt. Gen. John F. Kimmons noted that U.S. Army Intelligence and Security Command members were more deployed and engaged than at any time in the command's history. As you all know, we remain in the fight and our support to the fight continues to grow. The great work that you do daily is critical to our Army's success.

The outstanding work by INSCOM over the past five years has enabled Soldiers to have access to more volumes and types of information than ever before. Increases in bandwidth and our ability to mine large data sets are enabling us to meet emerging missions across the entire continuum of our Army's missions. Technological advancements are enabling us at an ever increasing pace. Your ability to keep up with such advancements and simultaneously develop TTPs is a challenge that you've successfully met. However, there is more to come, and our tasks aren't complete.

When reviewing our successes over the past year, the Joint Intelligence Operations Capability – Iraq fielding, and the simultaneous migration of Project Morning Calm to the DoDIIS enterprise must be listed as two of our biggest accomplishments. Both of these projects were masterfully executed, and proved to be significant for the entire joint intelligence team.

Both of these projects placed much needed capabilities in the hands of our Commanders. These capabilities have already migrated into the Army's Distributed Common Ground System and are becoming the baseline for intelligence systems of the future.

Additional successes in biometrics and forensics are supporting our critical counter-IED fight and helping ensure that we can establish positive identification of our enemies in any situation. Your work with these emerging technologies is also enabling our forces to improve targeting, situation awareness, warning, force protection and other critical tasks. Your continued effort to develop concepts of operation and TTPs for using these technologies is critical to ensuring rapid integration into our force. We must remain committed to providing simple and effective solutions to commanders in the field.

With irregular war becoming a growing threat, our ability to conduct counterintelligence and counterespionage operations has never been more critical. Additionally, we must become more aggressive in conducting offensive operations against key threats. Partnering with Army G2, we have established an A2X to ensure better counterintelligence and human intelligence operations within the Army.



*photo by Bob Bills*

**Maj. Gen. John DeFreitas, III.**

INSCOM's ability to generate forces to meet the continuous demand for those forces is another great success story. We are able to train and deploy in support of combat operations, while ensuring that we meet the continuous intelligence requirements in every theater. We are already a successful component of ARFORGEN.

I challenge each of you to continue building strong partnerships with our teammates throughout our force. As we grow the enterprise and learn how to better operate in that enterprise, we become more closely linked with other members of the enterprise. We can no longer simply conduct independent operations.

There remain tough challenges as well as great opportunities ahead for all. I know that you are up to challenges. Thanks for the important work that you do for our Army each day.



# Focusing efforts on actionable intelligence

**By Command Sgt. Maj. Maureen Johnson**  
Headquarters, INSCOM

It has been nearly three years since Army Chief of Staff Gen. Peter Schoomaker introduced his focus areas, which included actionable intelligence.

During that time, we have made significant strides toward building more modular units, improving capabilities through new technologies, and most importantly changing the way we conduct all forms of intelligence operations to provide the best possible support to ongoing combat operations and supporting the global war on terrorism.

We're challenged with providing continuous support to the commanders and troops on the ground in Operation Enduring Freedom and Operation Iraqi Freedom, while simultaneously transforming the intelligence community and evaluating the way we conduct business. This is challenging but it is a task that the Soldiers and civilians of the U.S. Army Intelligence and Security Command continue to accomplish.

After we first began to implement actionable intelligence there were a few areas of concern, to include the need for more military intelligence capabilities across the force in terms of both collection and analytical capabilities, as well as a lack of human intelligence

assets at the battalion and brigade level. These concerns have been addressed and have resulted in ensuring the military intelligence structure meets the demand for intelligence.

In previous conflicts the intelligence community focused on locating a bulk of equipment or a brigade or battalion size element, to identify where our enemies were and to help figure out what their intentions were. We are actively engaged with an enemy - who often works in small cells or even on an individual basis and are unpredictable.

As we all know intelligence community members can be a continent away, and still provide critical contributions to the mission. However, we can not locate and track today's terrorists alone which is why we take the view that "Every Soldier is a Sensor". You do not have to hold an intelligence MOS to provide or produce intelligence. That is why we continue to have "boots on the ground" in places like the Middle East, where our Soldiers and civilians are a visible presence. They have situational awareness and can see if someone or something just doesn't look right and report it up the chain. That information is added to an intelligence database and our leaders are able to make a decision almost instantaneously on how to handle the situation.

A good example of "boots on the ground" involves a young



*photo by Bob Bills*

**Command Sgt. Maj. Maureen Johnson.**

staff sergeant who deployed to the Middle East in support of the Global War on Terrorism. While conducting research on a possible threat in Baghdad, he came across intelligence information that was discovered by another unit. Because of a "gut instinct," he picked up where they had left off and with the help of fellow intelligence Soldiers, was able to ultimately rescue a U.S. hostage that many officials feared was already dead.

While the specifics may differ, that's the kind of difference our high-skilled Soldiers and civilians are trained to make. They know their job, and are more than ready to meet the day-to-day challenges on the ever-changing face of today's battlefield. I am proud to serve with all of you, Soldiers and civilians, making a difference every day.



*photo by Brian Murphy*

**Lt. Gen. Ronald L. Burgess, Jr., of the Office of the DNI, was commissioned in military intelligence in 1974.**

# The big picture

**By Brian Murphy**  
INSCOM Public Affairs

**L**t. Gen. Ronald L. Burgess, Jr., is the deputy director of national intelligence for customer outcomes and is also the acting principal deputy director with the Office of the Director of National Intelligence.

To say that he's in the know when it comes to the current direction of national intelligence would be a vast understatement. Burgess works directly with John D. Negroponte, the director of national intelligence, who

is the head of the intelligence community, as well as the principal advisor to the president; the National Security Council, and the Homeland Security Council for intelligence matters related to the national security.

Fortunately, he made time to sit down and share some of his insight. For starters, Burgess spoke on how the office of the DNI is able to accomplish these challenging missions.

"We take collection and analysis from across the intelligence community, so it's not just from a particular agency or

a particular group of people," Burgess said. "We, in fact, pull from across the breadth and depth of the intelligence community, of which there are 16 parts, while at the same time, which the law requires, we provide alternative analysis so that we give the president and other leaders the benefit, if you will, of different views on different intelligence that is presented."

Naturally, there are challenges when so many different organizations coming together to provide intelligence. That's

why there are processes in place to help identify these types of scenarios.

“One of the things the law asked the DNI to do was to take a look at ending duplication or eliminating some redundancy, and where we are aware of that, the DNI will work through the process to ensure that we eliminate what is unnecessary,” Burgess said. “In some cases, you want redundancy, sometimes in the collection area. So in all cases, redundancy or duplication is not bad in intelligence, and we just need to maximize and make sure that we have the most efficient process that is going on out there.”

Another challenge for the intelligence community is keeping up with the latest technology -- which changes at a rapid pace.

“We are clearly in the information age, and as we seek to have information dominance we have to make sure that we have the access that we need to those technologies that we’re going to need to do what it is we do,” Burgess said. “That’s not just from a collection standpoint, but it’s also taking advantage of technology to help us in terms of our analytical piece, because in some cases, the ability to turn on information fast or more quickly than your adversary is key. So it becomes a technology point from both collection and the analytical piece.

“Another challenge that I would mention would also be people,” he said. “We currently have in the workforce throughout the intelligence community a great group of

folks. But we have right now what we call a dip in our workforce. We have some very senior experienced analysts that are out there, and we have those in a fairly substantial number, that are coming to the end of their time to serve their nation. And we also have a very youthful workforce that are at the other end of the spectrum. The problem is that middle part, where we don’t have the solid baseline of folks to continue the movement through the personnel system that we have had. So we’re going to have to deal with that dip that we have in there.

“The world has changed substantially in terms of some of the skill sets that we need, both

from a collector and an analytical standpoint,” Burgess said. “Some of the languages that we need today are languages that 20 years ago, 30 years ago, when I came in, no one would have ever forecast we needed to be turning out at DLI, the Defense Language Institute at Monterey, or others. So the world by its very changing nature is causing us to take a look at the type of individual that we want to bring in, with the skill sets that they would have.”

Another factor complicating matters for the Soldiers and civilians of the U.S. Army Intelligence and Security Command is that their mission continues to evolve.

**There are 16 agencies that come together under the office of the Director of National Intelligence. In alphabetical order, they are:**

- Central Intelligence Agency
- Defense Intelligence Agency
- Department of Energy National Nuclear Security Administration Office of Intelligence
- Department of Homeland Security, Office of Intelligence and Analysis
- Department of State Bureau of Intelligence and Research
- Drug Enforcement Administration, Office of National Security Intelligence
- Federal Bureau of Investigation, National Security Branch
- National Geospatial-Intelligence Agency
- National Reconnaissance Office
- National Security Agency
- U.S. Air Force Intelligence
- U.S. Army Intelligence
- U.S. Coast Guard Intelligence
- U.S. Marine Corps Intelligence
- U.S. Navy Intelligence
- Treasury, Office of Terrorism and Financial Intelligence



*file photo*

**Intelligence Soldiers and civilians are making their presence known around the globe.**

“INSCOM, through some of its organizations, and through its theater and intelligence brigades that are out there, continues to provide support to the Army components that are out there,” Burgess said. “But in most cases, those theater intelligence brigades, wherever they are located, also become the force that provides the capability, if you will, across the theater. Therefore, they are joint by their very nature, though they are not categorized as such. They find themselves actually providing support at the joint-force level to the folks that they’re out there providing for.

“In addition, you have things at INSCOM, for example,

like the Information Dominance Center, which has clearly got one leg firmly entrenched in supporting the tactical ground forces that are out there, whether they be Army or Marine, but at the same time, with another leg firmly entrenched in the operational strategic side providing information and intelligence to those commanders and decision makers at - above the corps level; in other words, at theater level,” Burgess said. “So INSCOM over the years has moved from its ability to not only provide the support that it did to ground forces, to where it is now a full spectrum intelligence provider, if you will, to folks from the most senior levels

down through the lowest levels on the ground in terms of that support.”

But even with all of those numerous obstacles, INSCOM continues to not only meet, but surpass expectations.

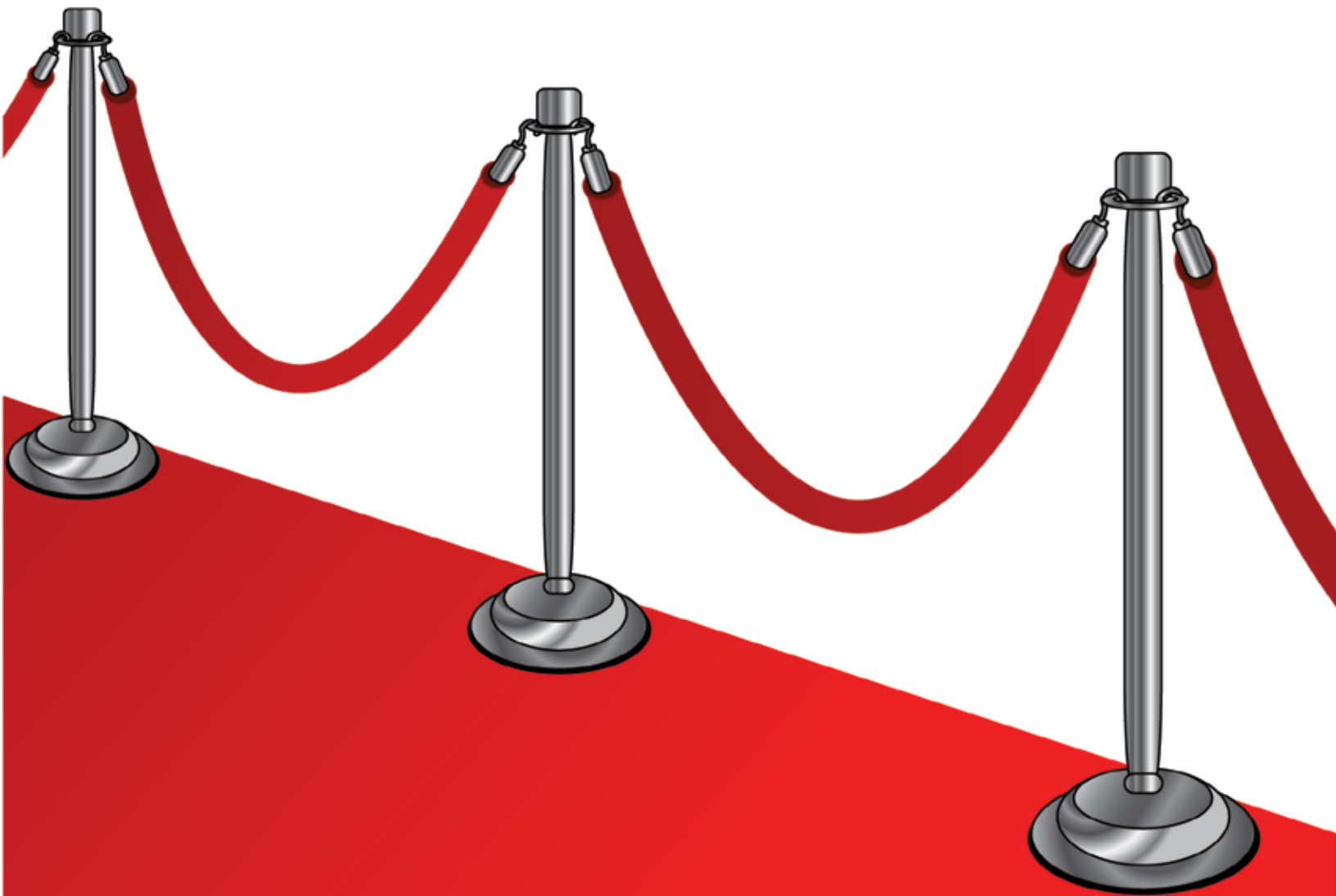
“The Soldiers and civilians of INSCOM have every reason to be proud of the job that they do around the world,” Burgess said. “I’ve had a long exposure to the U.S. Army Intelligence and Security Command. I commanded an INSCOM brigade, and they are some of the finest representatives of our U.S. Army that are out there, and they have every reason to be proud of the job they do 24 hours a day, seven days a week.”



# And the winners are ...

**Each year, the U.S. Army Intelligence and Security Command honors the best and brightest of the workforce through several programs - including the Command Awards, the Noncommissioned Officer of the Year, Soldier of the Year and the Linguist of the Year programs.**

**The awards the Soldiers and civilians receive recognize accomplishments in both operations and support roles. Here are this year's winners:**



*illustration by Michelle Preast*

**Albert W. Small Award**

Ronald L. Sidwell, Jr.  
66th MI Group

**Col. Richard F. Judge Award**

Johnie D. Ellington  
Headquarters, INSCOM

**Col. Richard F. Judge Award**

Sgt. Maj. John A. Latham  
Headquarters, INSCOM

**Jackie Keith Action Officer of the Year**

Stephen R. Knapp  
Headquarters, INSCOM

**Virginia McDill Award**

William Nebres  
902nd MI Group

**Local National Employee of the Year**

Kwang Chong Pae  
501st MI Brigade

**Annual Wage Grade Award**

Conrad C. Blankenship, Jr.  
Headquarters, INSCOM

**Volunteer of the Year (Individual)**

Carolyn M. Kasprzak  
500th MI Group

**Volunteer of the Year (Unit)**

406th MI Company  
500th MI Group

**Quality/Customer Service Award**

Justo E. Flores  
Headquarters, INSCOM

**Commander's Plaque for Operational Achievement**

George Beech  
Army Operational Activity

**Noncommissioned Officer of the Year**

Sgt. Eric J. Przybylski  
704th MI Brigade

**Soldier of the Year**

Sgt. Frank J. Muto  
66th MI Group

**Linguist of the Year**

Staff Sgt. Adrian M. Villegas  
704th MI Brigade





# Here and Everywhere

**T**he U.S. Army Intelligence and Security Command conducts intelligence, security and information operations for military commanders and national decision makers.

Charged with providing the warfighter the actionable intelligence needed to understand the battlefield and to focus and leverage combat power, INSCOM collects intelligence information in all disciplines. INSCOM also conducts a wide range of production activities, ranging from intelligence preparation of the battlefield to situation development, signals intelligence analysis, imagery exploitation, and science and technology intelligence production. The command has major responsibilities in the areas of

counterintelligence and force protection, electronic warfare, information warfare, and support to force modernization and training.

Headquartered at Fort Belvoir, Va., INSCOM is a global command with major subordinate commands that tailor their support to the specific needs of different theaters. The command synchronizes the intelligence operations of all INSCOM elements to ensure multi-discipline intelligence support to theater/component warfighters, the intelligence community and other national agencies. INSCOM has 10 subordinate commands and a variety of smaller units with personnel dispersed over 180 locations worldwide.

INSCOM was organized on January 1, 1977, with headquarters at historic Arlington Hall Station, Va. Its mission was to support the Army by conducting intelligence, counterintelligence, and electronic warfare operations at the echelon above corps level. The command consisted of field stations located around the globe, multi-disciplined military intelligence groups in overseas theaters, and a variety of specialized elements performing production, counterintelligence, and human intelligence missions.

In response to the Army's changing needs, INSCOM organized intelligence brigades and groups, stood up new units to make use state-of-the-art technologies, and became a major player in the emerging field of information operations.



# 66th MI Group



Commander:  
Col. Todd A. Megill  
Command Sergeant Major:  
Joseph J. Paul

Conducting national, theater, and tactical intelligence operations in every intelligence discipline and across the operational spectrum, the 66th Military Intelligence Group provides timely, relevant, and actionable intelligence to forward stationed and deployed commanders throughout the world.

Focused support includes daily U. S. Army Europe Analysis and Control Element all-source intelligence products, providing and maintaining the secure communications architecture for theater, conducting continuous counterintelligence and force protection operations, and conducting signals intelligence operations. The 66th MI Group has Soldiers and civilians deployed in direct support of Operations Enduring Freedom, Iraqi Freedom, Enduring Support (Bosnia), Kosovo Force, Enduring Freedom Trans-Sahara (Africa), and Global War on



file photo

*MISSION: The 66th MI Group conducts theater level multidiscipline intelligence and security operations and, when directed, deploys prepared forces to conduct joint/combined expeditionary and contingency operations in support of U.S. Army Europe and U.S. European Command.*

Terrorism missions throughout Europe Command's area of responsibility.

The 66th MI Group's highest operational priority is satisfying the U.S. Army Europe commanding general's requirements while simultaneously transforming to a theater intelligence brigade. This is accomplished through the efforts of more than 1,100 intelligence professionals assigned to the group – whether assigned to headquarters and headquarters company; 2nd MI Battalion and its numerous MI detachments throughout Europe; the 105th MI Battalion (Provisional) and its European Security Center; the Menwith Hill MI Battalion (Provisional) at Menwith Hill Station, United Kingdom; and the 323rd MI Battalion (Army Reserve) at Fort Meade, Md.

The 66th MI Group is “Always Out Front,” anticipating

emerging missions and requirements. Project Foundry initiatives are conducted by maximizing “operational training” opportunities for USAREUR's tactical forces, reserve, and National Guard Soldiers in the counterintelligence military intelligence detachments, USAREUR ACE, and ESC. A leader in theater transformation efforts and executing USAREUR and U.S. European Command theater security cooperation strategies, the 66th MI Group aggressively pursues military-to-military initiatives with allied nations and host nation liaison activities to create a more productive intelligence architecture that enhances force protection and counter-terrorism efforts in theater. All missions are accomplished in an effort to protect the Soldiers, civilians, family members and facilities in Europe.



# 116th

## MI Group



Commander:  
Col. Stephen G. Fogarty  
Command Sergeant Major:  
Lori Brown

The 116th Military Intelligence Group, located at Fort Gordon, Ga., provides personnel, intelligence assets, and technical support to conduct signals intelligence operations within the National Security Agency/Central Security Service Georgia (NSA/CSS Georgia) and worldwide.

Originally established in 1994 as the Gordon Regional Security Operations Center and renamed in June 2005, NSA/CSS Georgia performs its mission as one leg of a triad of sites designed to meet the nation's changing needs for regional intelligence support and to accommodate the fiscal realities of the 1990s, including the closing of many of the intelligence community's overseas locations. NSA/CSS Georgia's primary mission is to ensure deployed U.S. forces receive the accurate, timely, expedient information that this far-flung



file photo

*Mission: The 116th Military Intelligence Group executes dominant intelligence, security, and information operations to answer national, theater, and component commanders' intelligence requirements. The unit also commands, controls and provides full-spectrum support to organic elements and National Security Agency/Central Security Service Georgia components.*

Training is an essential tool in ensuring that people and processes are ready to meet the challenge of this demanding environment. Accordingly, NSA/CSS Georgia rapidly established itself as a leading provider of operational, technical, and - especially - language training. In this way, it has grown to integrate the training and operational needs of both national and tactical personnel in one centralized location, serving local personnel, as well as visitors from across the country and around the globe.

Senior guests, inspectors, and a steady stream of daily visitors acknowledge NSA/CSS

Georgia as a model organization, recognition confirmed by many prestigious personal and organizational awards.

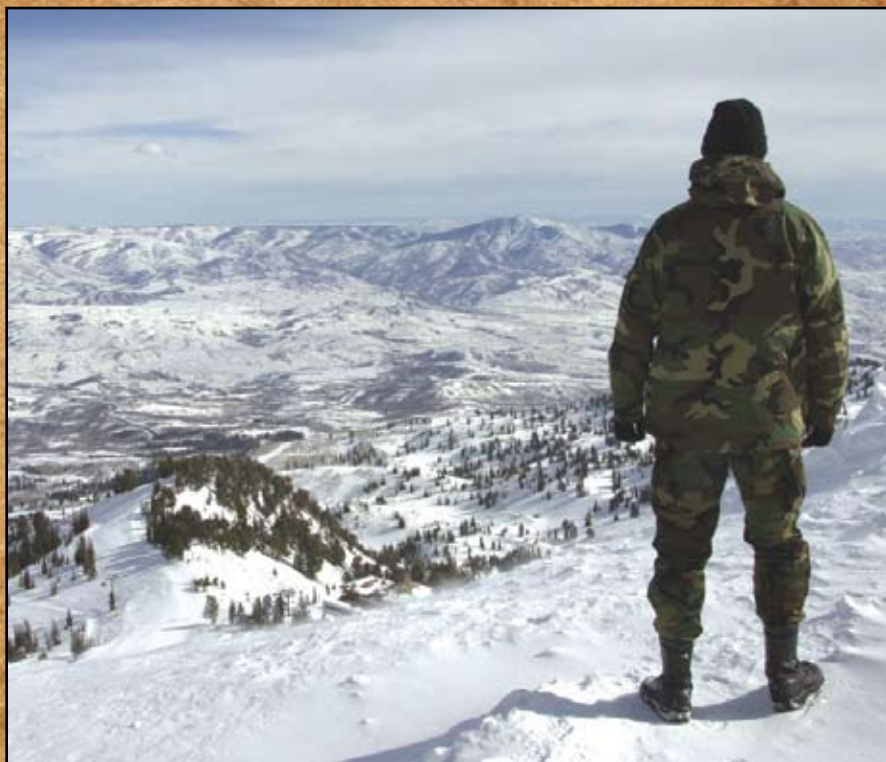
Stepping up to the primary tenets that underlay the very creation of the organization - support to military operations, continued access despite the loss of overseas real estate, and a skilled workforce ready to tackle the latest in technology - NSA/CSS Georgia is a success story that continues to be written daily. Working continuously - 24 hours a day, seven days a week - the 116th Military Intelligence Group provides warfighters with the intelligence they need to serve the nation and to protect it from all of its enemies.



# 300th MI Brigade



Commander:  
Col. Jeffrey Mitchell  
Command Sergeant Major:  
Jim Mower



file photo

The 300th Military Intelligence Brigade (Linguist) provides trained and ready linguist and military intelligence soldiers to commanders from brigade through Army level. The organization has five-soldier teams with unique language and military skills, including human intelligence collectors, translators, interpreters, counterintelligence agents and signals intelligence voice interceptors and analysts.

The 300th MI Brigade is an Army National Guard element with headquarters in Draper, Utah. Its battalions are in Washington, California, Florida, Utah, and Louisiana, with companies in Massachusetts and Illinois and a separate team in Guam.

The brigade has 1,400 linguist team positions, which have changed radically over the past several years and will continue to transform to meet the Army Language Master Plan.

*(Editor's note: INSCOM maintains a habitual relationship with the 300th MI Brigade).*

*Mission: The 300th Military Intelligence Brigade (Linguist) provides language and military intelligence support to INSCOM subordinate units, other wartrace commands, Army theater commands and the Department of Defense in multiple contingencies.*

The 300th MI Brigade has 19 documented languages. Arabic, Persian-Farsi and Korean are heavily represented, and the brigade has other regionally important languages. Major conflict languages, with closely associated countries, make up 60 percent of the unit's structure.

The 300th MI Brigade has an innovative and difficult mission. It will continue to be more ground-breaking under the Intelligence XXI plan and the Army Intelligence Transformation Campaign Plan. The brigade provides linguists and human intelligence Soldiers across the spectrum of operations. Its teams provide linguist support to the Interim Brigade Combat Team Prophet system and to support theater-level forces and reach

operations from the Continental United States.

The six battalions of the 300th MI Brigade are partially deployed to support current operations, and others are preparing for continued rotations. Deployments include Operation Enduring Freedom, Multinational Force Observer Sinai and the Stabilization Force in Bosnia. The deployments are both language and human intelligence specific missions.

The battalions have responsibilities to support INSCOM units, specifically the 501st MI Brigade, 513th MI Brigade and 500th MI Group. They also support the 18th Airborne Corps and I Corps and are integral parts of many operational and contingency plans.



# 470th MI Brigade



Commander:  
Col. Richard H. Saddler  
Command Sergeant Major:  
Dennis Rydell

The 470th Military Intelligence Brigade is a multi-component unit within the U.S. Army Intelligence and Security Command and is comprised of the 204th MI Battalion (aerial exploitation), 314th MI Battalion, 377th MI Battalion (communications and electronic battalion), the 201st MI Battalion (interrogation) and the Operations Battalion, Fort Sam Houston, Texas.

The 204th MI Battalion, located in Fort Bliss, Texas, conducts airborne intelligence electronics warfare operations in support of U.S. Southern Command's counter-narcotics strategy. The 314th MI Battalion, out of Lackland Air Force Base, Texas, supports operations and technical training to provide deployed U.S. forces with accurate and timely information. The operations battalion continues to support deployments with



file photo

*Mission: The 470th MI Brigade provides timely and fused multi-discipline intelligence in support of U.S. Army South, U.S. Southern Command and other national intelligence agencies - extends trust, builds partnerships and fulfills military-to-military relationships within the area of responsibility. On order, deploy the group or select personnel and equipment tailored to support a wide spectrum of operations worldwide.*

intelligence analyst and counter-intelligence personnel to operations worldwide. The 377th MI Battalion, out of Orlando, Fla., provides communications and electronic support to the area of responsibility.

While the main focus is to provide multi-disciplined intelligence support through the subordinate battalion to U.S. Army South and U.S. Southern Command, the 470th MI Brigade also supports U.S. Central Command and U.S. Pacific Command with intelligence specialist personnel. The counter-intelligence personnel provide force protection support for individuals deploying

throughout these areas.

The 470th MI Brigade continues to provide support to the combatant commander, U.S. Southern Command in Central and South America by providing leading edge threat vulnerability assessments – allowing commanders to use manpower and assets more efficiently. The 470th MI Brigade was constituted July 12, 1944, as the 470th Counter Intelligence Corps Detachment and activated at Quarry Heights, Panama Canal Zone July 31, 1944. The unit was redesignated the 470th MI Group in 1966. The 470th MI Group was reassigned to INSCOM Jan 1, 1977.



# 500th MI Brigade



Commander:  
Col. Steven R. Grove  
Command Sergeant Major:  
Glenn W. Martin

The 500th Military Intelligence Brigade, located at Schofield Barracks, Hawaii, provides multi-disciplined intelligence support for joint and coalition Warfighters in the U.S Army Pacific area of responsibility.

The 500th MI Brigade has theater-wide collection and analytical responsibilities at the tactical, operational, and strategic levels. Simultaneously, the brigade provides continuous force protection assessments, tactical and strategic oversight, red teaming, and area of responsibility situational awareness for the warfighting decision makers.

The 500th MI Brigade is composed of four subordinate battalions with Soldiers, Defense Department civilians and contractors who stand ready to deploy throughout the Pacific Rim and into the sands of Iraq and Afghanistan.

The 205th MI Battalion, located at Fort Shafter, Hawaii,



file photo

*Mission: The 500th Military Intelligence Brigade maintains an expeditionary mindset in order to support theater strategic engagement with tailored, trained, deployable intelligence support packages which provide increased battle command, situational awareness and force protection.*

serves as the Army Pacific Intelligence Center in support of the USARPAC commander. The 205th MI Battalion deployed in support of Operation Iraqi Freedom in 2005.

The 441st MI Battalion (Provisional), located at Camp Zama, Japan, is transforming into a forward collection battalion and conducts counter-intelligence and human intelligence operations throughout the Pacific area of responsibility.

The 301st MI Battalion, located in Phoenix, Ariz., is a reserve component theater support battalion that provides multi-disciplined intelligence support to USARPAC and Pacific Command using reach operations and on order deploys tailored collection teams to support tactical operations and

exercises forward in the area of responsibility.

The 732d MI Battalion, located at Schofield Barracks, Hawaii, conducts signals intelligence operations to meet theater and national requirements. In addition, the 732d MI Battalion will assume operational control of the new Army Reserve Element. The ARE is scheduled to activate in October 2006 and will conduct split based operations in Fort Lewis, Wash., and Camp Pendleton, Calif.

By integrating evolving technology and leveraging reach-back analytical support and optimally positioned modular intelligence collection teams; the 500th MI Brigade continues to support Army, joint and coalition warfighters throughout the entire Pacific area of responsibility.



# 501st MI Brigade



**Commander:**  
Col. Scott D. Berrier  
**Command Sergeant Major:**  
Michael Denton

The 501st Military Intelligence Brigade has a legacy of service as the eyes and ears for the longest-standing stabilization force mission in U.S. military history. The brigade is dedicated to supporting combined forces operations upholding the armistice agreement that ended hostile action on the Korean Peninsula in 1953.

The brigade, headquartered in Seoul, Korea, along with its four battalions, is a uniquely configured military intelligence organization incorporating all forms of traditional and developing intelligence collection, analysis and dissemination technologies. The 501st MI Brigade is the only Army unit of its kind containing organic assets that span the full array of intelligence disciplines: imagery, signals, measurement and signatures, and human intelligence.

Under the peninsula's



file photo

*Mission: The 501st MI Brigade provides combat information and multi-discipline intelligence to joint and combined warfighters.*

current political climate, the brigade's mission focuses on supporting warfighters by providing indications and early warning of actions by opposing forces that might threaten a tense, but stable, peace. If hostilities begin, the brigade mission shifts to providing combined, multi-discipline intelligence and force protection support to the United Nations Command/Combined Forces Command, the CFC Ground Component Command and their subordinate units (primarily the 8th U.S. Army and the forces of the Republic of Korea).

The 3rd MI Battalion traces its aerial reconnaissance and surveillance mission to the deployment of OV-1 Mohawk aircraft to Korea in 1964. The battalion conducts intelligence collection with RC-12 Guardrail and RC-7 Airborne Reconnaissance Low aircraft.

The 524th MI Battalion manages human intelligence collection operations. Teams

from the 524th MI Battalion operate from various locations throughout the country performing force protection and liaisons with ROK forces. The unit also deployed Task Force Mongoose in support of Operation Iraqi Freedom last January.

The 527th MI Battalion provides strategic and tactical intelligence support to commanders on the peninsula, commands throughout the Pacific, and national consumers.

The 532nd MI Battalion, houses elements that bring the whole collection effort together. This operations battalion processes, analyzes, produces and disseminates intelligence.

The 368th MI Battalion, an Army Reserve unit headquartered in Phoenix, Ariz., comprises the fifth battalion under the 501st MI Brigade's structure. This relationship results in continuous involvement and integration of elements of the 368th in the brigade's operations and training.



# 513th MI Brigade



Commander:  
Col. William E. David  
Command Sergeant Major:  
Lloyd Thornton

The 513th Military Intelligence Brigade is comprised of three battalions and one task force: 202nd, 297th, 345th, and Task Force Lightning. Each unit has a unique mission that plays a vital role in the mission of the brigade as a whole.

The 201st MI Battalion was activated as part of the brigade in 1982. The battalion has been actively engaged in virtually every major military contingency operation since Desert Storm, to include multiple deployments to Kuwait and Saudi Arabia, three rotations to Somalia, two deployments to Haiti, Ecuador, Colombia, Chile, Mexico, Qatar, Australia, Singapore, Korea, Bosnia, and Kosovo.

The 201st MI Battalion was redesignated Task Force Lightning in order to Army requirements for ongoing intelligence transformation in 2004. The Soldiers of Task Force Light-



file photo

*Mission: The 513th Military Intelligence Brigade deploys in strength or in tailored elements to conduct multidiscipline intelligence and security operations in support of Army components of U.S. Central Command, U.S. Southern Command and other theater Army commanders.*

ning work every day to provide the intelligence that enables commanders to fight terrorism and its sponsors.

The 202nd MI Battalion is headquartered at Fort Gordon, Ga., and provides continuous counterintelligence and human intelligence support throughout the continental United States and the U.S. Central Command area of responsibility.

As part of the transformation, the 202nd MI Battalion is building organizational constructs needed to provide supported commanders with continuous, long-term, and forward deployed operational-level counterintelligence and human intelligence capabilities.

The battalion served the nation during Operation Enduring Freedom and two

separate deployments in support of Operation Iraqi Freedom, and earned the Meritorious Unit Citation during its most recent OIF deployment.

The 297th MI Battalion has Soldiers deployed Iraq, Kuwait, and Afghanistan, directly supporting the Coalition Forces Land Component Command headquarters in the U.S. Central Command area of responsibility and the Multi-National Forces - Iraq Command.

The 345th MI Battalion is scheduled to mobilize and deploy to the assigned area of responsibility to conduct multidiscipline intelligence operations in support of the 513th MI Brigade to defeat adversaries, promote regional stability, support allies and protect U.S. national interests.



# 704th MI Brigade



Commander:  
Col. George E. Franz  
Command Sergeant Major:  
David Roper

With the motto of “Here and Everywhere,” the 704th Military Intelligence Brigade has subordinate battalions at Fort George G. Meade, Md., and Buckley Air Force Base, Colo., with additional elements assigned in support of Army and joint commands such as U.S. Central Command, U.S. Joint Forces Command, Army Special Operations Command and Army Forces Command.

The 741st MI Battalion, also stationed at Fort George G. Meade, Md., provides Soldiers to conduct information superiority operations within the National Security Agency and Central Security Service; linguist support to the National Security Agency, the intelligence community and other U.S. government agencies; and operates the Joint Training Center on behalf of the U.S. Army Intelligence



file photo

*Mission: The 704th Military Intelligence Brigade conducts synchronized full-spectrum signals intelligence, computer network and information assurance operations directly and through the National Security Agency to satisfy national, joint, combined and Army information superiority requirements.*

and Security Command, Air Intelligence Agency and Naval Security Group Command.

The 742nd MI Battalion, also at Fort Meade, conducts contributory analysis and reporting through the Army Technical Control and Analysis Element, carries out information operations and supports the Trojan satellite communications system.

The 743rd MI Battalion, Buckley Air Force Base, Colo., provides technically qualified “space smart” Soldiers for exercises and in support of tactical commanders.

The 704th MI Brigade maintains a community-wide

reputation for excellence as a result of its quality Soldiers and civilians.

This “team of teams” sets the operational standard for all military intelligence brigades. Professionals and their dedicated support experts fully satisfy all intelligence requirements and are prepared for any contingency.

A challenging environment exists where those assigned are encouraged to grow beyond their own expectations, and tomorrow’s intelligence leaders are developed. Assigned personnel live and work in an atmosphere which reflects their personal and professional pride.



# 902nd MI Group



Commander:  
Col. Christopher L. Winne  
Command Sergeant Major:  
Richard A. Walker

The 902nd Military Intelligence Group provides direct and general counterintelligence support to Army activities and major commands.

The group also provides general support to other military department counterintelligence and intelligence elements, unified commands, defense agencies and national agency counterintelligence and security activities and organizations.

The 902nd MI Group headquarters and subordinate battalion activity headquarters are located at Fort George G. Meade, Md. The 902nd MI Group has company headquarters detachments and resident or field offices in more than 50 locations inside and outside the continental U.S.

The 902nd MI Group consists of the Headquarters and Headquarters Detachment,



file photo

*Mission: The 902nd Military Intelligence Group conducts counterintelligence activities to protect the U.S. Army, selected Department of Defense forces and agencies, classified information and technologies by detecting, identifying, neutralizing and exploiting foreign intelligence services and transnational terrorist threats.*

308th MI Battalion, 310th MI Battalion and the U.S. Army Foreign Counterintelligence Activity.

The HHD provides personnel administration, training, and logistical support to the 902nd MI Group's headquarters, as well as to subordinate units located at Fort George G. Meade.

In addition, the HHD Special Security Office serves not only the 902nd MI Group, but the entire installation. Without deviating from its core mission, the detachment prepares its Soldiers and civilians to execute their duties in an ever-changing military-intelligence environment.

The 308th MI Battalion conducts counterintelligence operations throughout the continental United States to detect, identify, neutralize and

defeat the foreign intelligence services and international terrorism threats to U.S. Army and selected Defense Department forces, technologies, information and infrastructure.

The 310th MI Battalion conducts worldwide counterespionage and counterintelligence investigations, counterintelligence operations and multidiscipline counterintelligence technical operations in support of the Army and defense agencies in peace and war.

FCA is a multi-function, strategic counterintelligence activity that supports U. S. Army and national counterintelligence and counterterrorist objectives by detecting, identifying and providing a unique operational "window" into foreign intelligence organizations worldwide.



# NGIC



Commander:  
Col. John M. Chiu  
Command Sergeant Major:  
Christina Washington

The National Ground Intelligence Center is the Defense Department's primary producer of ground forces intelligence. NGIC produces scientific and technical intelligence and military capabilities analysis on foreign ground forces required by warfighting commanders, the force modernization and research and development communities, Defense Department and national policymakers.

NGIC's general military intelligence mission focuses on foreign ground forces from the operational through small-unit level, maintaining detailed knowledge of current foreign ground force capabilities as well as a focus of five, 10 and 20 years in the future. It includes irregular and conventional warfare analysis examining foreign ground forces from a perspective that includes battle-field operating systems, doctrine, tactics, techniques and procedures, training, maintenance, logistics, and order of battle.



file photo

*Mission: The National Ground Intelligence Center produces and disseminates all-source integrated intelligence on foreign ground forces and related military technologies to ensure that U.S. forces have a decisive edge in current and future military operations.*

NGIC also has highly-skilled specialists such as physicists, chemists, computer scientists, mathematicians, and engineers in diverse fields from aeronautics to robotics - along with modelers, simulation experts, and other technical specialists that evaluate the capabilities and performance data on virtually every weapons system used by a foreign ground force, including chemical and biological weapons and future weapons concepts.

NGIC is the primary agency within the Defense Department responsible for the acquisition requirements management and exploitation of foreign ground systems materiel and helicopters.

NGIC's Foreign Materiel Program gathers military intelligence, characteristically found on recent battlefields or other places foreign materiel may

be available. This extremely complex process involves factors such as materiel availability, prioritized customer requirements, funding, and test site availability.

Visualization is critical to military intelligence, and NGIC is singularly capable of providing the pictures warfighters need. With experienced imagery analysts and scientists specializing in physics, chemistry, and mechanical engineering, NGIC develops and produces a range of sophisticated Geospatial Intelligence products.

NGIC is leading the way in INSCOM's counter improvised explosive device targeting program by providing technical intelligence and all source fusion capabilities to assist Multi-National Forces - Iraq in identifying bomb-making networks in Iraq.



# 1st IO (Land)



Commander:  
Col. John A. Davis  
Command Sergeant Major:  
Mia Kelly

The 1st IO Command (Land) supports active and reserve Army and other land component commands to facilitate planning, integration, synchronization, and execution of multi-disciplined information operations in all phases of land warfare to include warfighting tests, experiments, exercises, and real-world conflicts.

In recent years, priority command activities were focused on support to U.S., NATO, and coalition operations in the Balkans, Afghanistan, Iraq, Haiti and the Global War on Terrorism as well as intensified efforts to protect the Army information infrastructure.

The operations officer has regionally focused IO and IO-related intelligence planning teams assigned to provide reach-back planning and special studies support. Operations planners are involved prior to, during, and after exercises



file photo

*Mission: 1st Information Operations Command (Land) deploys information operations support teams in order to provide IO planning support and vulnerability assessments in support of military forces and provides an IO reach-back capability to operational and tactical IO staffs as directed.*

and real-world contingencies. They are principal contributors to IO doctrine development and integration, including the synchronization of IO efforts in the Army's Transformation Roadmap.

The Army Reprogramming Analysis Team - Threat Analysis is the Army's lead in support of efforts to identify and report changes in worldwide electronic threat signature information that could require reprogramming of Army Target Sensing Systems, including aviation.

The 1st Battalion, Field Support Division augments the IO capabilities of active and reserve Army, joint and coalition warfighting commands with multi-disciplined field support teams that furnish the full-spectrum of multi-disciplined expertise in planning, synchronizing, de-conflicting, integrating, guiding, and assessing the

execution of IO during contingency operations and exercises.

The 2nd Battalion synchronizes computer network operations for the Army with an around-the-clock operations center fully integrated with service, joint and combatant command computer network operations and positioned forward within each COCOM operational area with Regional Computer Emergency Response Teams.

The command's involvement with the visionary, advanced-technology Information Dominance Center and collocation with INSCOM's equally advanced Intelligence Operations Center at Fort Belvoir, Va. provides robust, fast-turnaround, reach-back access to national and regional databases for reports, studies, and other data-seeking requirements from the field.



# JSTARS

Commander:  
Col. Joseph E. Maher Jr.  
First Sergeant:  
Michael Bush

The Army Joint Surveillance Target Attack Radar System Company, a component of the Military Intelligence Detachment (Provisional), 138th MI Company, is the linchpin of all JSTARS E-8C radar support to Army warfighters worldwide. The JSTARS Detachment, part of the U.S. Air Force 116th Air Control Wing, Robins Air Force Base, Ga., provides exclusive Army interface in centralized wing planning and coordination efforts that enable decentralized execution of E-8C operational missions and Army-wide Common Ground Station/E-8C training.

JSTARS is a theater battle management platform that provides command and control, intelligence, surveillance and reconnaissance support to a joint force commander's campaign objectives. JSTARS contributes to an understanding of the enemy and friendly situation and assists in the delay, disruption, and destruction of enemy forces.

JSTARS includes airborne and ground-based segments. The airborne segment consists of the E-8C aircraft and includes radar, operations and control, and communications subsystems.

The ground-based segment of JSTARS consists of the Army



file photos

*Mission: The Army Joint Surveillance Target Attack Radar System Company provides Army aircrew members aboard JSTARS aircraft to support surveillance and targeting operations of Army land component and joint or combined task force commanders worldwide.*

and Marine Corps Common Ground Stations located with maneuver, aviation, and artillery brigades and at division, corps, and echelon-above-corps operations centers.

The radar data is collected and processed onboard the E-8C in near-real time and sent, uninterrupted, to the ground stations. Both the E-8C and ground stations simultaneously exploit radar data relevant to the commanders' battle management, intelligence, and targeting priorities.

Assigned Army officers and noncommissioned officers occupy key operational and staff positions throughout the wing. For example, within the wing headquarters Army personnel are the deputy wing commander and chief of wing plans and exercises, and within the squadrons the director of operations

and scheduling, standards and evaluations, and tactics NCOs.

Aboard the E-8C the same officer, as deputy mission crew commander, is second in command of a mixed Army and Air Force aircrew, including communications and radar technicians, airborne weapons officers, airborne intelligence personnel, and surveillance and tracking personnel. The same NCO is qualified as an airborne tactical surveillance supervisor and is the pivotal interface who ensures the radar data flow is uninterrupted between the air and ground.

Warfighting skills and techniques are honed by repeated deployments. JSTARS aircrews logged more than 5,000 hours in 2004 while supporting the air and ground operations in support of the Global War on Terror.



# CCF

**Commander:**  
Col. Raymond S. Hilliard  
**Command Sergeant Major:**  
Charles Brainard

Formed in 1977 as part of the U.S. Army Military Personnel Center, CCF serves as the U.S. Army's executive agency for personnel security determinations in support of Army world-wide missions.

The CCF mission is to grant, revoke, and deny eligibility based on personnel security background investigations and continuing evaluation reports. It conducts liaison with other federal agencies and service organizations. CCF became a part of the U.S. Army Intelligence and Security Command in October 2002.

Additionally, CCF screens drill instructor, recruiter and



*Mission: Grant, deny or revoke security clearances and determine Sensitive Compartmented Information access eligibility for the total Army and DA contractors.* command sergeant major candidates; conducts senior officer and civilian promotion board screenings; and supports the Immigration and Naturalization Service by assisting with soldier citizenship applications.

Over the past year, CCF played a central role in the processing of more than 500 security clearances as part of the Army and Defense Depart-

ment Contract Linguist Program. These linguists play a critical role in the conduct of combat operations in Afghanistan and the Middle East.

Located at Fort Meade, Md., the organization has approximately 100 full time personnel and is augmented by more than 30 Army reserve Soldiers on two-year active duty assignments.

# AOA

**Commander:**  
Col. James M. Stuteville  
**First Sergeant:**  
Richard Hamilton

The U.S. Army Intelligence and Security Command and the Department of the Army G2 established the United States Army Operations Activity Provisional in March of 2003 to conduct human intelligence

*Mission: Conduct human intelligence operations and provide expertise in support of ground component priority intelligence requirements using a full spectrum of human intelligence collection methods.* operations. Since that time, AOA has been a very productive member of the Defense Department HUMINT community.

AOA conducts operations in all HUMINT disciplines and supports commanders from the tactical to strategic and Army levels, including units involved in combat operations in Iraq, Afghanistan, and worldwide. As the Army seeks to expand and improve its HUMINT capabilities, AOA is serving as a source

of expertise and experience, and providing input to Army decision makers in support of those efforts.

Located at Fort Meade, Md., AOA continues to expand both mission and organization, and its HUMINT capabilities will grow within the next few years to meet the challenges posed by the Global War on Terrorism, Army Transformation, and future force deployments in response to priority intelligence gaps.



# SHOTS FROM THE FIELD



*photo by Pfc. Robert Morgan*

**Soldiers from the 314th Military Intelligence Battalion, 470th MI Brigade train in hand-to-hand combat.**

# SHOTS FROM THE FIELD



*file photo*

A headquarters headquarters company, INSCOM Soldier sets up a claymore mine during common task training.



*file photo*

Flowers are placed in front of the Nolan Building, Fort Belvoir, Va., on Memorial Day to honor INSCOM's fallen Soldiers.



# SHOTS FROM THE FIELD



*photos by Brian Murphy*

Several kids found a way to beat the heat during INSCOM's O'Day festivities at Fort Belvoir, Va., June 21.



Sgt. 1st Class Walter Spears hopes for a "ringer" as he tosses a horseshoe during the INSCOM O'Day, June 21.



# SHOTS FROM THE FIELD



Linda Holland, INSCOM's safety manager, sits as an artist sketches a characture of her during the command's O'Day.



INSCOM's O'Day gave family members a chance to spend some quality time with their loved ones.



# SHOTS FROM THE FIELD



*photo by Sgt. Carlos Norat*

Soldiers from the 501st MI Brigade do battle with pugil sticks during sergeant's time training.



*courtesy photo*

Soldiers from the 513th MI Brigade participate in a training exercise at Fort Gordon, Ga.



# SHOTS FROM THE FIELD



*photo by Sgt. Carlos Norat*

**Spc. Robert Fredericks, from Company B, 532nd Military Intelligence Battalion, 501st MI Brigade, disassembles an M16A2 rifle during a training event.**





# **INSCOM's Vision**

**The Army's operational intelligence force - engaged worldwide as part of the joint/interagency team; conducting multi-discipline collection, fusion and analysis to generate actionable intelligence in support of the Global War on Terrorism and regional contingency operations.**

**A network of horizontally integrated fusion centers which leverage shared national databases, persistent intelligence, surveillance and reconnaissance, tactical reporting and advanced analytical tools.**

**Joint, interoperable counterintelligence/human intelligence, signals intelligence, and measures and signatures intelligence modules capable of rapid deployment/employment - with linkage to the fusion center network.**

**Tactically useful, rapid prototype initiatives developed, vetted and fielded in partnership with the intelligence community, industry and academia.**

**Tough, joint-savvy intelligence leaders at every level.**